

# Growing Robust Avocado Fruit: Systems thinking to inform decision making

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### Avocado fruit robustness defined ...

... "the fruit's ability to withstand the rigours of postharvest handling to provide a quality product that maintains consumer satisfaction and drives repeat purchase."

(Joyce, D. et al. 2022. HI AV21005 'Growing Robust Avocados' project MRT)



Robust fruit for logistically 'long' supply chains; *e.g., export by sea* 

# Value proposition ...

- This paper advocates the application of *systems thinking* in the context of *avocado fruit robustness*.
- We propose *systems thinking* in a stakeholder group setting for the avocado industry as a *tool for decision-making, management, extension, and communication.*

### ... an ocean of 'potential'



## 'Wicked' problems need 'wicked' solutions

#### General propositions ...

- ✓ Multifaceted issues; viz., determinants
- ✓ No 'one size' fits all circumstances; viz., sites, seasons
- ✓ Reason it out 'case by case'; viz., within farms; blocks, trees
- ✓ "Many hands make light work"; viz., R,D&E, practical experience
- ✓ Artificial intelligence (AI); viz., likely to have positive impacts



... 'map the **currents'** 



### ... 'watch for icebergs'

• Visible (viz., low fruit level) and invisible (viz., limited supply to fruit) calcium (Ca) related determinants of avocado fruit robustness.



### 'Systems thinking' defined ...

... "a scientific field of knowledge for understanding change and complexity through the study of dynamic cause and effect over time."

Maani & Cavana (2007) Systems Thinking, Systems Dynamics.



# Soft systems as a participatory approach ...

- Stakeholder engagement
  - Expertise and experience
- Collegiately informed understanding
- Collaborative learning
- Site specific management issues
  - Spatial variation in avocado orchards
    - Ca<sup>2+</sup> % base saturation map e.g. →
    - https://agritechnovation.com.au/



# Avocado fruit N to Ca ratios (N:Ca) ...

- High fruit nitrogen (**N**) and low fruit calcium (**Ca**) together negatively influence the fruit quality offering to consumers (Joyce et al., 2022).
- Simply applying more Ca to the soil does not necessarily improve fruit robustness.
- Many genetic (G) x environment (E) x management (M) factors indirectly affect Ca availability in the soil and its uptake, translocation, and partitioning within the tree.
- Interactions among groups of determining factors can be linked diagrammatically to reveal relationships that underpin system performance.

What's actually going on with Ca?



## Causal Loop Diagram (CLD) ...



Figure 9. Example of a Causal Loop Diagram (Simple Restaurant Influence Diagram)

Source: Nozdryn-Plotnicki (2010)

- **Systems thinking** to comprehend interactive processes
- Stakeholder involvement to empower understanding
- CLDs to depict system operation and inform its management
  - Qualitative *models can be made* quantitative



the 'big picture' **CLD** 

Researcher generated CLD depicting genetic (green), environmental (pink), and management (blue) factors that influence avocado fruit robustness.

### Soil Ca % base saturation vs skin and flesh N:Ca No direct correlation for >65%!?



# An integrative decision tree derivative ...



### How CLDs work ...

- Within the CLD, polarity for "fruit N" to "avocado robustness" is negative (-) to indicate an increase in fruit N is associated with a decrease in fruit robustness.
- In contrast, **polarity** for "fruit Ca" is **positive (+)** to indicate an **increase in fruit Ca** is associated with an **increase in fruit robustness**.
- Similarly, fruit N and Ca are either negatively or positively influenced by other factors, such as choice of rootstock (genotype) and tree nutrition (management).
- CLDs can function as a Decision Support Tool (DST) to inform and ideally optimize orchard management.

### Inherent take home messages

> Systems thinking to **comprehend** processes

Stakeholder involvement to improve understanding, awareness, and applicability

Causal Loop Diagrams to capture interactions



## Strategic take home messages

- Systems thinking helps to understand the interactive processes underpinning production of robust avocado fruit.
- Stakeholder involvement empowers understanding beyond that identified through data analysis alone.
- CLDs offer a platform that depicts how the complex production system works towards better informed management actions.
  - They collate processes and depict interactions.

#### ... the ideal outcome



https://www.foodiecrush.com/how-to-ripen-avocados-perfectly/

https://hassavocadoboard.com/wp-content/uploads/Hass-Avocado-Board-07-Common-Fruit-Defects.pdf