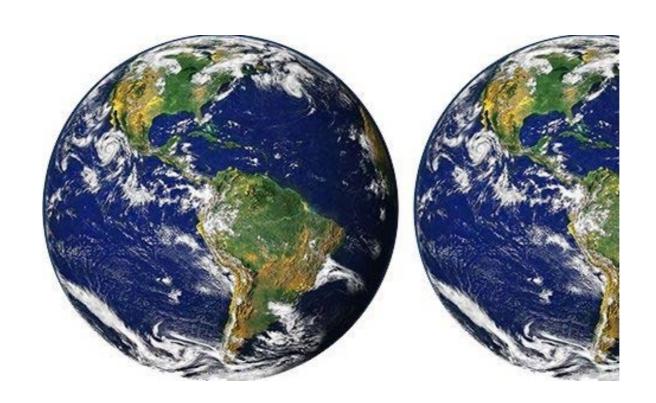




## Why are we here?

- 1. What is driving sustainability as the future of the commercial world?
- 2. What tools can the avocado industry use to respond?
- 3. What is the key to future-proofing your commitments so that you can have positive impact and build loyalty in the long-term?

# We are using the planets resources at 1.7 x the rate they can be replenished





## Climate change is having more impact than expected

Almost half of the world's population lives in regions that are highly vulnerable to climate change. In the last decade, deaths from floods, droughts and storms were 15 times higher in those regions.

Aditi Mukherji, author Intergovernmental Panel on Climate Change March 2023



## Consumers' spending habits are changing

66%

Consumers rank sustainability as a top five value driver in 2022.

16%

Increase from 2021.

Global Sustainability Study, Simon-Kucher & Partners, September 2022, conducted across 10,000 people and 17 countries.



















#### Employees are demanding action

**75%** of Millennials and Gen Z, say the world is at an environmental tipping point.

39% have rejected a job or assignment based on personal ethics.

< 20% say their employer is doing enough to combat climate change.

Gen Z and Millennial Survey, Deloitte Global, 20,000 surveyed across 46 countries, 2022



#### Governments are regulating

In the UK and Europe businesses must meet environmental, social and governance standards.

Climate-related disclosures are being implemented across New Zealand, Australia, Singapore and Canada. Some companies, like Tesco, are moving much faster.



# Investors are waking up to the transition

"We focus on sustainability, not because we're environmentalists, but because we are capitalists and fiduciaries to our clients.

That requires understanding how companies are adjusting their businesses for the massive changes the economy is undergoing."

Larry Fink, CEO Blackrock, largest asset manager globally, 2022

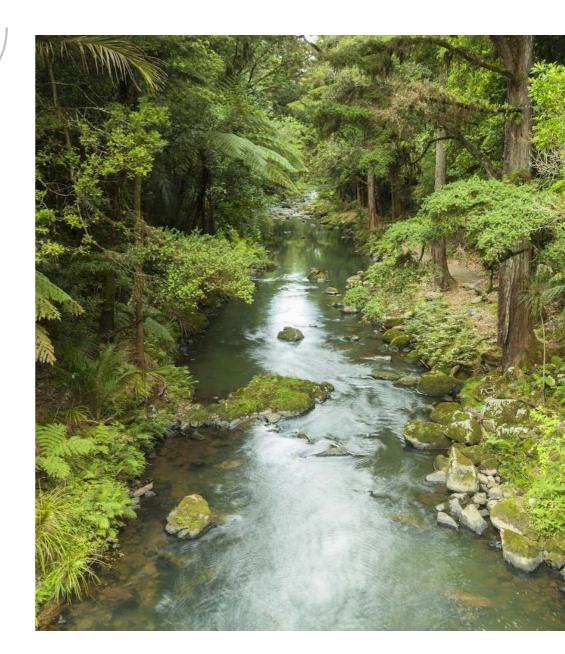


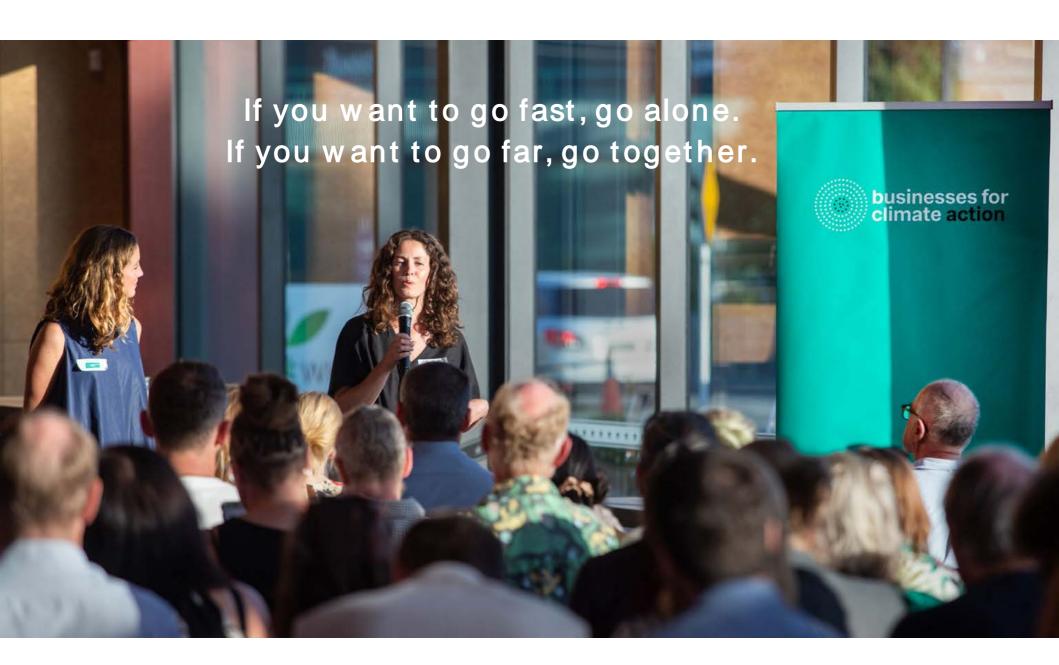
#### Tools to make change

- 1. Start by measuring.
- 2. Use data to demonstrate action.
- 3. Collaborate to change the system.
- 4. Think long-term.

### 1. Start by measuring

- a) Measure to understand environmental impact.
- b) Find low-hanging fruit to reduce.
- c) Use credible offset options.
- d) Build the process into business decision making.
- e) Publish and share.







#### 2. Use data to demonstrate action

It will be accountability, transparency and measuring impact - the ability to communicate genuine sustainability action to consumers through credible data- that defines international business success in the decade to come.

#### 3. Collaboration

If you can come together to reduce your environmental footprint as an industry on an international scale, you will make history as one of the first industries to do so.





#### 4. Think long-term

The Wakatū 500-year intergenerational strategy vision is tūpuna pono, to be good ancestors.





## A values-led approach is the key to bring sustainability to life

Our understanding of sustainability has shifted in the last ten years, and it will continue to shift.

A values-led approach to doing business will outlast any individual environmental challenge and be truly transformational for your industry.